City of Cranbrook

Cranbrook Circa 1905

2005
Annual Report

1905 Council
Left to Right: D. Murphy, J. Greer, J. Jackson, G. T. Rogers (Mayor), J. Fink, H. Hichenbotham, G. Tisdale

2008-04300/

City Hall Circa 1905

City of Cranbrook

100 Years of History to Explore!

Cranbrook Celebrated its 100th Birthday

The town site of Cranbrook was surveyed and mapped in the summer of 1897. In 1898, thanks mainly to Colonel Baker's influence as a Member of the Legislative Assembly and land speculation driving up prices in the town of Fort Steele, Cranbrook was made a divisional point for the C.P.R.'s new Crowsnest Railway.

Cranbrook was incorporated as a city November 1, 1905 and over the years has evolved into the supply centre of southeast British Columbia. Today's population exceeds 19,500 people with a total surrounding population approaching 80,000.

Special celebrations honouring the Centennial began with a Salute to Pioneers including presentation of certificates to persons born in Cranbrook prior to 1935 and still residing in Cranbrook; a Homecoming Weekend in July; and a Gala Dinner celebrating incorporation on November 1st. Social and sporting events hosted by various Cranbrook groups and organizations and Storytelling events were also held throughout the year. A Time Capsule to be opened November 1, 2105 is housed in the Public Library and a Centennial Quilt is on permanent display at the Canadian Museum of Rail Travel.

Newspapers re-published interesting historical articles that had appeared in early Cranbrook newspapers and area photographers chose November 1st to depict "A Day in the Life of Cranbrook" with visits to schools, hospitals and senior care homes, businesses, etc.

CITY OF CRANBROOK

"One Hundred Years of History to Explore"

1905 - 2005

Cranbrook's First Fire Department

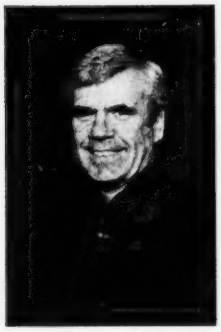
If you have any questions about our city please contact the City of Cranbrook at **426-4211** or check out our website at **www.cranbrook.ca** for more information.

CITY OF CRANBROOK

"One Hundred Years of History to Explore"

1905 - 2005

Mayor's Message



On behalf of Cranbrook City Council, I am pleased to present the 2005 Annual Report.

In 2005 we celebrated Cranbrook's Centennial. 100 years of colourful history filled with dynamic leaders, volunteers and families building Southeast British Columbia's largest City. Periodically Cranbrook experienced true milestone years. These were years of exceptional decisions, experiences, growth and challenges. In 2005 we looked back on our roots, thanked those who gave us the opportunity to live in such a spectacular part of B.C., and we now look forward to a bright future.

2005 will likely be viewed as a milestone year as we completed the preparation plans for our Airport expansion, a new library, and in consultation with the Ministry of Transportation the upgrade of Cranbrook Street. We initiated the Asset Management Plan to guide planned replacement of aging infrastructure and implemented a long term funding strategy in the form of a Recapitalization Reserve. Both the College of the Rockies and the Regional Hospital received Provincial funding for major expansions. Industrial Park land sales were brisk and residential development exceptionally strong. Council directed $1 Million to completion of numerous sports fields in Moir Centennial Athletic Park which will be Cranbrook's premiere outdoor recreation complex.

The City worked closely with developers on major proposals – establishing important ground work for future mixed residential and commercial development. Cranbrook is gaining momentum as investors look for promising opportunities.

2005 was also a foundation year; investing time, energy and resources in many projects which will see exciting results in 2006 and for years to come. The Airport runway extension will be complete Fall 2006 with the Air Passenger Terminal almost tripling in size by mid 2007, the Cranbrook Street upgrade will be complete Fall 2006 and the Library will open late Summer 2006.

Our local economy is vibrant with solid employment growth and many opportunities for skilled individuals. At the same time we enjoy a quality of life and location that is second to none.

Mayor Ross Priest

2005 Cranbrook City Council

Previous Mayors of the City of Cranbrook

1905-1906	G.T. Rogers	1923	W.F. Cameron
1907	James Finley	1924	A.J. Balment
1908-1910	J.P. Fink	1925-1940	T.M. Roberts
1911	P. Devere Hunt	1941-1946	A.J. Balment
1912-1913	A.C. Bowness	1947-1961	R.E. Sang
1914	S. Taylor	1962-1969	G.W. Haddad
1915	A.C. Bowness	1970-1973	M.G. Klinkhamer
1919	W.F. Cameron	1984-1990	R.B. Jensen
1920-1922	J.A. Genest	1990-1999	M.F. Patterson
		2000-	R. Priest

2005 Council Representatives

MAYOR Ross Priest

Advisory Planning Committee
East Kootenay Regional Hospital District Board
Emergency Planning and Protective Services Committee
Kootenay East Regional Hospital Board
Personnel Committee
Regional District of East Kootenay Board

COUNCILLOR Angus Davis

2010 Legacy Committee
Cranbrook Centennial Committee
Cranbrook Public Library Board
Emergency Planning and Protective Services Committee
Heritage Advisory Committee
Library Facilities Committee
Personnel Committee

COUNCILLOR Alan Gordon

Advisory Planning Committee
Cranbrook Development Authority
Environment and Utilities Committee
Joint Parks and Recreation Commission
Parcel Tax Roll Review Panel
Transit Advisory Committee

COUNCILLOR Scott Manjak

Cranbrook & District Community Foundation
East Kootenay Regional Hospital District Board
Emergency Planning and Protective Services Committee
Kootenay East Regional Hospital Board
Kootenay Regional Advisory Committee
(Stakeholders Treaty Negotiations)
Personnel Committee
Regional District of East Kootenay Board

COUNCILLOR Liz Schatschneider

Community Policing Committee
Cranbrook Chamber of Commerce
East Kootenay Regional Hospital District Board (Alt)
Environmental and Utilities Committee
Kootenay Regional Advisory Group (Ktunaxa Local
Government Treaty Advisory Committee)
Regional District of East Kootenay Board (Alt)
Traffic Safety Committee

COUNCILLOR Pam Spiers

Downtown Parking Commission
East Kootenay Regional Hospital District Board (Alt)
Emergency Planning and Protective Services Committee
Environment and Utilities Committee
Kootenay East Regional Hospital Board (Alt)
Library Facilities Committee
Personnel Committee
Regional District of East Kootenay Board (Alt)

COUNCILLOR Jim Wavrecan

Cranbrook Archives, Museum and Landmark Foundation
Cranbrook Centennial Committee
Environment and Utilities Committee
Railway Museum Development Committee
Traffic Safety Committee
Transit Advisory Committee

Newly Elected Councillor Effective December 5, 2005

COUNCILLOR Bruce Mollison

Advisory Planning Committee
Downtown Parking Commission
Environment and Utilities Committee
Transit Advisory Committee

DECLARATION AND IDENTIFICATION OF DISQUALIFIED COUNCIL MEMBERS

In accordance with Section 98(2)(e) of the *Community Charter*, there were no declarations of disqualification made under Section 111 of the *Community Charter* in the year 2005.

St Eugene Hospital

CITY SERVICES

The Corporation of the City of Cranbrook provides a broad range of municipal services to our residents, businesses and visitors to our community. The Corporation is organized into six Departments responsible for cost effective delivery of these services under the policy direction and budget authorization of Council. The City also contracts police services and financially supports the Cranbrook Public Library. In 2005 the Multi-Purpose Recreation Complex and Curling Rink were operated by Keen Rose according to the Public/Private Partnership Agreement.

Public services provided by each Department are highlighted below.

ENGINEERING

A small, talented engineering team guides the planning, design, construction management and recapitalization of City infrastructure. This includes our potable water and sanitary sewer utilities; the administration of lagoons and the spray irrigation site; our reservoir, diversion system and supply pipeline; as well as our roads, sidewalks, and storm drainage system. In 2005 the City continued the residential roads improvement program and resurfaced 28 roads at a cost of $1.2 million. In preparation for 2006, engineering staff worked closely with the Ministry of Transportation on detailed design for reconstruction of Highway #3 which is known as Cranbrook Street. The City will invest $3.5 million to replace water and sewer lines, construct a sidewalk along the east side of Cranbrook Street and contribute to certain shared costs with the Ministry. Overall project costs will be $8.6 million.

The Department also administers subdivision approvals, building permits and construction inspections. 2005 was an active year with 77 new housing starts and 267 total permits. Residential construction value was $18.4 million, institutional construction value was $25 million (primarily hospital reconstruction) and commercial/industrial construction value was $3.4 million.

In 2005 Engineering completed a comprehensive Storm Drainage Study and initiated the Asset Management Plan.

The Department administers the City Cemetery and responds to numerous daily inquiries regarding land development, municipal servicing and building permit requirements.

PUBLIC WORKS

Where the rubber truly hits the road. Our Public Works crews keep the City moving. Taking care of 133 km of paved roads and 43 km of unpaved lanes and streets, the crews clear snow, sand, repair, line mark, and clean our streets.

The crews take care of public parking lots, sidewalks and pedestrian pathways; roadway and surface drainage channels, structures and storm sewers. To ensure traffic moves safely Public Works maintains traffic and pedestrian signals, street lighting, regulatory and information signage.

7928 water services were maintained to residences across the City as well as 1229 business services and 5 industrial services. 1.2 billion imperial gallons (5.5 billion litres) of potable water were delivered to clients. Public Works crews maintain, repair and replace the in-ground pipes delivering this essential service; monitor the quality of the water and maintain the reservoir, diversion structures and feed lines. Instrumentation installed during 2005 in a diversion structure south of the City's Phillips Reservoir provides continuous on-line monitoring of surface water flows from Gold Creek and Joseph Creek watersheds. The equipment also monitors the apportionment of surface waters directed into the reservoir and into Joseph Creek that flows through Cranbrook. The monitoring equipment measures conductivity, turbidity and temperature from each of the two surface water sources and records flow from the Gold Creek pipeline. Crews completed 83 major repairs to water and sewer services in 2005.

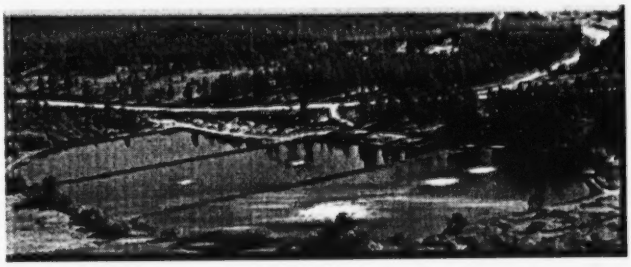
Our crews also keep the City clean and attractive. Crews collect residential solid waste and trash from public areas, are responsible for the maintenance and operation of the City's wastewater collection and treatment systems as well as effluent transfer to the Spray Irrigation site.

In our parks and open spaces Public Works personnel maintain playfields, playgrounds, boulevards, creeks and natural areas, trees, shrubs and gardens, the cemeteries, mausoleum and public structures including water parks, shelters and public toilets. In 2005 crews designed and constructed a metal sunshade structure for Kinsmen Water Spray Park and partnered with Cranbrook Rotary Club on the construction of the Rotary Park Splash Pad. Public Works crews worked closely with Communities in Bloom preparing sites by removing soil, excavating, placement of top soil and installation of irrigation systems.

City Hall, our Arenas, the Operations Centre, Fire Stations and numerous small public buildings are maintained by Public Works personnel, directly and by contract, providing janitorial services, security, heat/ventilation/air conditioning services, carpentry, electrical, plumbing, painting, roofing, flooring, lighting and glazing. Public Works personnel assisted with

replacement of concrete sidewalks at the front entrance to City Hall and managed replacement of the metal roof as well as installation of a wheel chair lift.

To keep all of these services on the move our crews maintain, service and repair the City's fleet of vehicles and apparatus.



FIRE AND EMERGENCY SERVICES

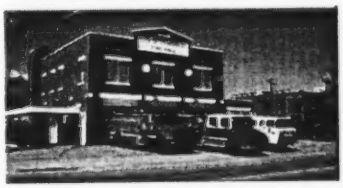
You likely hear and see their presence almost every day. In 2005 our team of 17 professional firefighters and 10 volunteers responded to 1098 calls for emergency services. First responder services accounted for the majority of calls providing patient and site stabilization, vehicle extraction, and often supporting ambulance personnel. The Fire Department responded to 109 fire related calls in both the City and Regional District service area.

Beyond fire suppression and first responder services the Fire Department provides core services in fire prevention, emergency preparedness and communications. In 2005 the Department conducted 1161 fire safety inspections for buildings in Cranbrook, enforced the Fire Services Act and BC Fire Code, conducted 52 fire investigations and delivered 215 program hours related to fire safety public education programs.

The Fire Department assumed a lead role in community emergency planning and preparedness, is responsible for organization of the Emergency Operations Centre and works closely with Provincial officials in response modelling.

In 2005 the Department directed 406 emergency calls to 15 regional communities, provided 1330 dispatch calls to Public Works crews, issued 350 burning permits, supported Fire Prevention Week and toured the community Christmas Eve with Santa Claus.

The Department is a strong and active partner in the Fire Services Training Program provided by the College of the Rockies. In 2006, 26 students graduated from this unique and well respected training program preparing men and women for a career as a professional firefighter.



LEISURE SERVICES

The City recognizes the health and wellness benefits for our citizens participating in active leisure and recreation programs.

In 2005 our Leisure Services staff managed delivery of 244 programs to more than 1800 preschool children, youth and adults.

Leisure Services and Public Works personnel managed, operated, maintained and provided a range of recreation services in the Memorial and Kinsmen arenas. The City provided public and private ice and dry pad services to minor hockey, figure skating, adult hockey, public skating, lacrosse, the Kinsmen Home and Garden Show, Cadets and many other community organizations.

In 2005 the aquatic centre provided 1474 pool rentals and swim programs to 2694 parents, tots, pre-school and school age children, youth and adults.

Leisure Services staff booked City facilities (arenas, pool, parks, play fields) and facilities included within the joint use agreement with School District #5 to ensure best utilization and public access to these community assets.

Department staff worked closely with many community groups, service clubs, organizations and educational agencies to extend the provision of leisure and recreation services in our City. In 2005 Cranbrook Rotary Club completed Rotary Park Splash Pad construction while Sun Rise Rotary Club made great progress on the Moir Centennial Athletic Park Field House. Communities in Bloom completed a number of projects, perhaps the most visible is the Cranbrook Centennial Garden site at the primary entrance to our Downtown.

Staff from three Departments - Public Works, Engineering and Leisure Services - worked together on the Moir Centennial Athletic Park. Public Works personnel were involved in site grading, installation of several kilometres of sub-surface drainage structures, storm catch basins, surface swale construction, topdressing, irrigation repairs, modifications and installations. Leisure Services and Public Works staff laid sod and planted trees and shrubs. Engineering staff managed much of the planning and design work.

FINANCE AND COMPUTER SERVICES

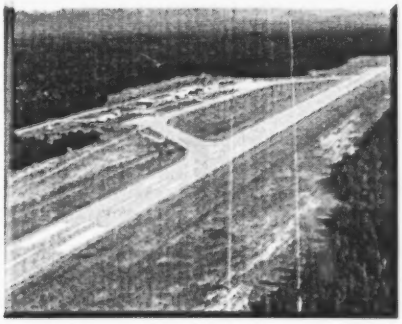
The Finance and Computer Services Department diligently administers the public financial resources of the City. In 2005 the Department prepared the Five-Year Financial Plan for Council's consideration, prepared annual financial reports and numerous analyses of costs vs. budgets. Department personnel process daily financial and accounting transactions, implement and monitor internal procedures, order goods and services and tender major capital projects.

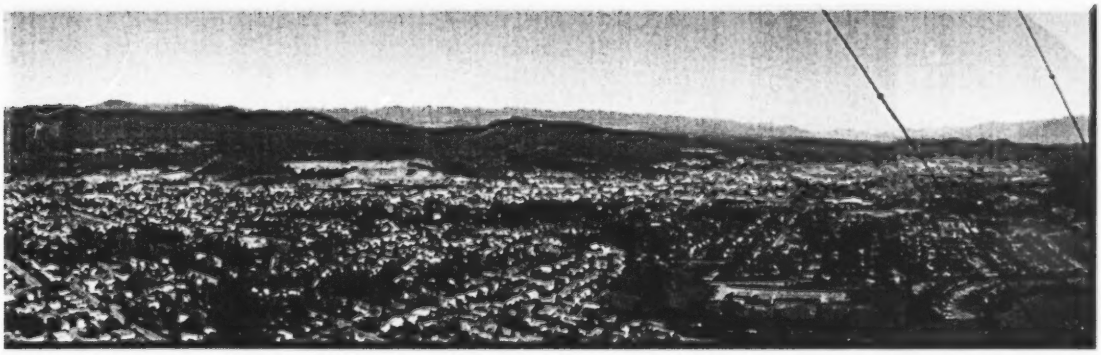
In 2005 considerable effort was invested in managing the planning and design work necessary to prepare for expansion of the Canadian Rockies International Airport in 2006. The Province of B.C. and the Government of Canada have each contributed $4.5 million to this very important project. Construction commenced in March 2006. The runway will be extended to 8000' and the air passenger terminal expanded from 9591 square feet to 22380 square feet. Official opening of the expanded airport is scheduled for Summer 2007.

Finance and Computer Services, working with Corporate Services, also invested considerable effort securing the building, the resources and elector approval in both the City and Area C of the Regional District to expand the Cranbrook Public Library. Planning and design was completed in December 2005, elector approval was received from Area C residents in July and City residents in November. Construction commenced February 2006 with a late Fall opening planned. The Library will double in size and moves from the existing location to 1212 – 2nd Street North.

The Finance Department took the lead on negotiating termination of the existing agreement with Keen Rose so that the City can assume ownership and management responsibility for the Multi-Purpose Recreation Complex.

Beyond these complex contract management services, the Finance and Computer Services Department manages Human Resources functions for the Corporation including payroll, administration of collective agreements, employee benefits and recruitment. The Department also manages Corporate information technology services.





CORPORATE SERVICES

In 2005 a number of corporate business services were brought together as the Corporate Services Department. Traditionally, Department personnel have provided legislative support services to Council, including minutes, policy and bylaw development, records management, municipal elections administration and management of referendum processes. The Department now includes City planning and development functions. Staff work closely with land developers to ensure responsible community growth while also working to complete the updated Official Community Plan targeted for release in mid 2006.

The Department is responsible for Municipal bylaw enforcement, provision of public information related to bylaws, mediation of neighbour disputes, the encouragement of reasonable compliance and domestic animal control services. The Department issued 1367 business licences, including 157 new licences in 2005.

Department staff administers the City's Public Transit Services Agreement with B.C. Transit and Greyhound Canada Transportation Corporation as well as managing Corporate land sales and acquisitions.

POLICE SERVICES

Community police services are provided by the Royal Canadian Mounted Police through a contract with the City of Cranbrook. Our local Detachment includes 24 officers and 13 support positions providing a wide range of police services.

In 2005 the Detachment supported and delivered a number of community based services to enhance public safety, discourage criminal activity and encourage individuals to make wise choices as positive members of our society. Specially trained officers delivered the D.A.R.E. (Drug Abuse Resistance Education) program to grade 6 students in all elementary schools as well as some grade 5 classes and prepared to extend the program in 2006/2007 to grade 7.

Successful community fund raisers provided monies to support the D.A.R.E., P.A.R.T.Y. (Preventing Alcohol Related Trauma in Youth) and KidSport programs as well as contributing to scholarships for local grade 12 students who exemplified the D.A.R.E. program by remaining drug and violence free.

Trained volunteers worked closely with RCMP officers to build a Community Restorative Justice Program. Together these individuals work with first time offenders to recognize their impact on the community and victims of crime, to seek means to restore the situation and to find a positive, long-term outcome. Dedicated community volunteers supported an active Citizens on Patrol (COP) program. Community businesses supported an important fund raiser to assist the COP volunteers. COP volunteers extend the "eyes and ears" of the RCMP into the community conducting parking lot and business patrols, participating in the Stolen Automobile Recovery System, watching for impaired drivers and reporting potential criminal activity for RCMP response.

In 2005 the Block Parent program remained active with numerous school coordinators and 200 Block Parent homes in Cranbrook providing safe haven for children or the elderly should the need arise.

Overall in 2005 the Community experienced a 2% decrease in criminal code incidents over 2004. Clearance rates increased. Theft incidents in general decreased while drug related offences increased.

LIBRARY SERVICES

The City provides substantial funding ($305,150 in 2005) to support the Cranbrook Public Library. The Library is guided by the Library Board. Circulations surpassed 224000 in 2005, while electronic services (website access, online database access) grew to more than 130000. There were 10815 active members. Residents in both Area C of the Regional District and the City voted in two separate referendums to support expansion of the Library. Planning and design work was completed in 2005 and construction commenced early in 2006.

In 2005 the Library provided numerous programs and services beyond the traditional hard copy circulation. Children's Storytime, Children's Summer Reading Club and the Teen Summer Reading Club were all popular. The Hub area opened for teens and the Friends of the Library worked hard to also provide new signage and batik banners. Over 6600 requests were placed through the Library's website. Young adult books and large print book collections saw significant additions.

Officers at December 31, 2005

Will Pearce
Chief Administrative Officer

Wayne Staudt, CA
Director of Finance and Computer Services

Roy Hales, MCIP
Director of Corporate Services

Tyron (Ty) Stokes, P.Eng., MBA
City Engineer

Diane Butz
Director of Leisure Services

Wayne Price
Director of Fire and Emergency Services

Joe A. McGowan, AScT
Director of Public Works

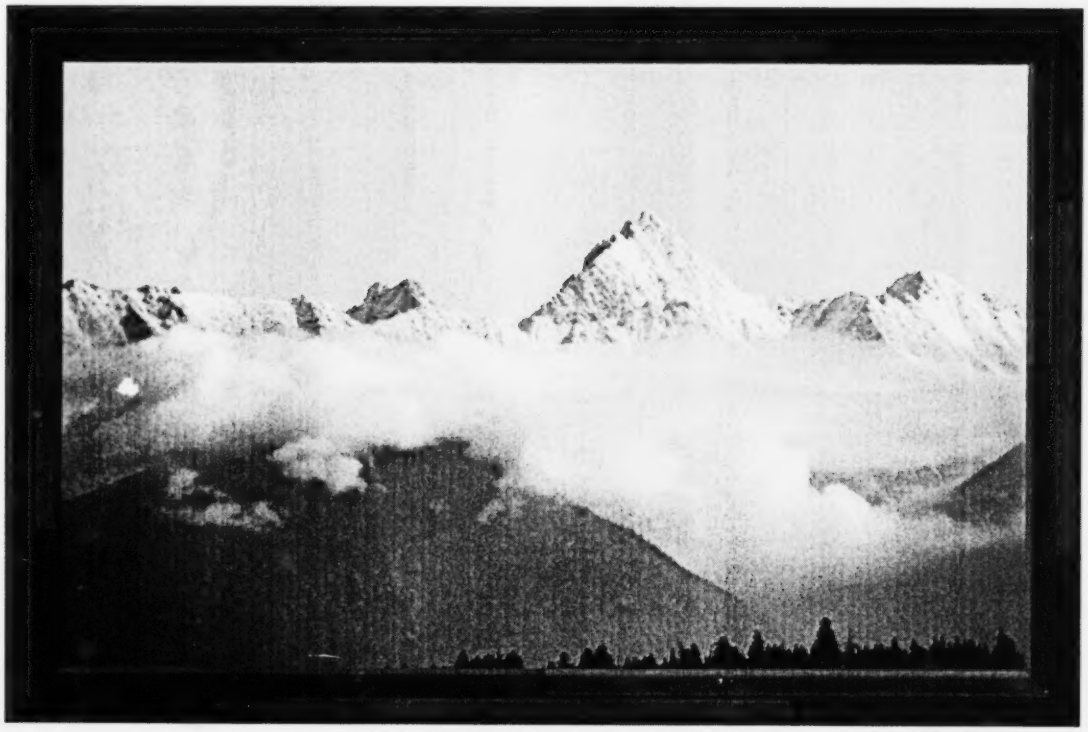
Dr. Nelson Ames
Medical Health Officer

SOLICITORS
Murdy & McAllister
Steidl, Kambeitz

AUDITORS
BDO Dunwoody LLP

BANK
Bank of Montreal

POLICE
Royal Canadian Mounted Police



1st World War Troop Train at Cranbrook Station

December 31, 2005

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Managements' Responsibility for Financial Reporting

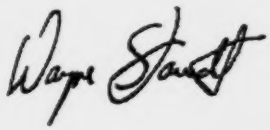
To Mayor Ross Priest and Members of Council:

In accordance with Section 167 of the Community Charter, we are pleased to submit the 2005 consolidated financial statements for the Corporation of the City of Cranbrook, together with the report of our Auditors, BDO Dunwoody LLP.

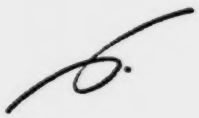
The preparation of the consolidated financial statements is the responsibility of the City's management. The statements have been prepared in accordance with Canadian generally accepted accounting principles for municipalities in the Province of British Columbia. These principles are based upon recommendations of the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants.

Financial statements are not precise since they include certain amounts based on estimates and judgements. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly in all material respects.

The consolidated financial statements have been audited by BDO Dunwoody LLP Chartered Accountants in accordance with Canadian generally accepted auditing standards on behalf of the ratepayers. The Auditors' report expresses their opinion on these consolidated financial statements. The Auditors have full and free access to the accounting records.



Wayne Staudt, CA
Director of Finance and Computer Services



Will Pearce
Chief Administrative Officer

April 24, 2006

BDO

BDO Dunwoody, LLP
Chartered Accountants
and Advisors

35 10th Avenue South
Cranbrook, BC V1C 2M9
Canada
Telephone: (250) 426-4285
Telefax: (250) 426-8886

Auditors' Report

To the Mayor and Council of
The Corporation of the City of Cranbrook

We have audited the consolidated statement of financial position of The Corporation of the City of Cranbrook as at December 31, 2005 and the consolidated statements of financial activities, current fund operations, capital fund operations, reserve fund operations, and cash flows for the year then ended. These financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2005 and the results of its financial activities and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

BDO Dunwoody LLP

Chartered Accountants

Cranbrook, British Columbia
April 24, 2006

BDO Dunwoody LLP is a Limited Liability Partnership registered in Ontario

The Corporation of the City of Cranbrook
Consolidated Statement of Financial Position

December 31	2005	2004
Financial Assets		
Cash and funds on deposit (Note 1)	$ 20,474,143	$ 15,142,397
Accounts receivable (Note 2)	3,057,197	3,251,126
Land held for resale	1,302,238	1,530,500
Deposit - Municipal Finance Authority (Note 3)	887,618	1,291,933
	25,721,196	21,215,956
Liabilities		
Accounts payable and accrued liabilities (Note 4)	4,223,749	2,956,331
Deferred revenue (Note 5)	2,722,482	2,468,592
Development Cost Charges (Note 6)	462,452	499,635
Reserve - Municipal Finance Authority (Note 3)	887,618	1,291,933
Capital lease liability (Note 7)	20,689,280	20,983,500
Long-term debt (Note 8)	12,091,744	10,978,878
	41,077,325	39,178,869
Net Financial Liabilities	(15,356,129)	(17,962,913)
Physical Assets		
Inventory of supplies	381,754	365,081
Capital assets (Note 9)	162,186,413	156,604,594
	162,568,167	156,969,675
Net Position	$ 147,212,038	$ 139,006,762
Municipal Position		
Financial equity		
Current fund	$ 8,272,071	$ 7,190,735
Capital fund	(255,158)	(2,602,433)
Reserve fund	6,522,666	6,505,846
	14,539,579	11,094,148
Equity in physical assets (Note 10)	132,672,459	127,912,614
	$ 147,212,038	$ 139,006,762

Wayne Staudt, CA
Director of Finance and Computer Services

Will Pearce
Chief Administrative Officer

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

The Corporation of the City of Cranbrook
Consolidated Statement of Financial Activities

For the year ended December 31	2005 (Unaudited) Budget	2005 Actual	2004 Actual
Revenue			
Taxation for municipal purposes (Note 15)	$ 16,164,723	$ 16,173,555	$ 15,392,384
Grants in lieu of taxes	265,500	294,836	291,233
Utility fees	3,879,600	3,873,336	3,563,283
Federal government grants	4,537,200	60,503	437,878
Provincial government grants	5,723,200	1,591,783	926,646
Regional District government grants	489,610	347,415	86,875
Sale of services and fees	5,059,665	5,092,146	4,622,522
Service, penalties, and interest charges	218,320	251,420	254,743
Contributions from developers, and others	-	1,284,730	861,900
Development Cost Charges	275,370	279,943	285,823
MFA refunds	-	145,323	19,094
Interest earned on investments	127,305	529,238	407,307
Proceeds from sale of capital assets	-	-	6,902
Other revenue	280,836	162,202	115,455
Actuarial adjustment on long-term debt	-	183,481	156,551
	37,021,329	30,269,911	27,428,596
Expenditures (Note 16)			
General government services	2,309,025	2,324,752	2,096,416
Protective services	5,878,314	5,634,241	5,215,861
Transportation services	4,014,795	3,904,091	3,833,881
Cemetery services	72,700	71,652	72,541
Planning and development services	290,210	176,006	293,273
Recreation and cultural services	3,359,327	3,500,126	3,066,054
Water services	1,227,635	1,108,104	1,038,093
Sewer services	1,046,270	759,049	909,930
Solid waste services	1,487,100	1,473,704	1,338,482
Airport operations	958,697	923,467	911,959
Loss on sale of land held for resale	-	42,064	620
Interest on long-term debt	2,182,115	2,083,492	2,114,356
Capital expenditures	20,537,870	5,662,379	5,228,845
	43,364,058	27,663,127	26,120,311
Net revenues (expenditures)	(6,342,729)	2,606,784	1,308,285
New debt issued	5,100,000	2,525,875	332,100
Debt principal repayments	(1,343,175)	(1,687,228)	(1,485,632)
Change in fund balances	(2,585,904)	3,445,431	154,753
Financial equity, beginning of year	11,094,148	11,094,148	10,939,395
Financial equity, end of year	$ 8,508,244	$ 14,539,579	$ 11,094,148

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

The Corporation of the City of Cranbrook
Consolidated Statement of Current Fund Operations

For the year ended December 31	2005 (Unaudited) Budget	2005 Actual	2004 Actual
Revenues			
Taxation for municipal purposes (Note 15)	$ 16,164,723	$ 16,173,555	$ 15,392,384
Grants in lieu of taxes	265,500	294,836	291,233
Utility fees	3,879,600	3,873,336	3,563,283
Federal government grants	-	1,440	-
Provincial government grants	933,200	1,149,438	911,655
Regional District government grants	89,610	347,415	86,875
Sale of services and fees	5,059,665	5,092,146	4,622,522
Service, penalties, and interest charges	218,320	251,420	254,743
Development cost charges	275,370	279,943	285,823
Interest earned on investments	127,305	361,819	278,540
Other revenue	192,336	97,421	60,773
	27,205,629	27,922,769	25,747,831
Expenditures			
General government services	2,309,025	2,324,752	2,096,416
Protective services	5,878,314	5,634,241	5,215,861
Transportation services	4,014,795	3,904,091	3,833,881
Cemetery services	72,700	71,652	72,541
Planning development services	290,210	176,006	293,273
Recreational and cultural services	3,359,327	3,500,126	3,066,054
Water services	1,227,635	1,108,104	1,038,093
Sewer services	1,046,270	759,049	909,930
Solid waste services	1,487,100	1,473,704	1,338,482
Airport operations	958,697	923,467	911,959
Loss on sale of land held for resale	-	42,064	620
Interest on long-term debt	2,182,115	2,083,492	2,114,356
	22,826,188	22,000,748	20,891,466
Net revenues	4,379,441	5,922,021	4,856,365
Net interfund transfers			
Capital fund	(4,341,445)	(4,345,338)	(3,833,101)
Reserve fund	(551,544)	(495,347)	(541,912)
Change in current fund balance	(513,548)	1,081,336	481,352
Balance, beginning of year	7,190,735	7,190,735	6,709,383
Balance, end of year	$ 6,677,187	$ 8,272,071	$ 7,190,735

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

The Corporation of the City of Cranbrook
Consolidated Statement of Capital Fund Operations

For the year ended December 31	2005 (Unaudited) Budget	2005 Actual	2004 Actual
Revenues			
Federal government grants	$ 4,537,200	$ 59,063	$ 437,878
Provincial government grants	4,790,000	442,345	14,991
Regional District government grants	400,000	-	-
Contributions from developers and others	-	1,284,730	851,489
Proceeds from sale of capital assets	-	-	6,902
Other revenue	88,500	64,781	54,682
Issuance of long-term debt	5,100,000	2,525,875	332,100
Actuarial adjustment on long-term debt	-	183,481	156,551
	14,915,700	4,560,275	1,854,593
Expenditures			
Capital expenditures			
Buildings	237,700	253,133	60,695
Equipment	1,117,550	976,732	1,181,272
Engineering structures	19,182,620	4,432,514	3,986,878
Debt principal repayments	1,343,175	1,687,228	1,485,632
	21,881,045	7,349,607	6,714,477
Net expenditures	(6,965,345)	(2,789,332)	(4,859,884)
Net interfund transfers			
Current fund - acquisitions	2,988,270	2,841,591	2,504,020
Current fund - debt reduction	1,343,175	1,503,747	1,329,081
Reserve fund	2,735,000	791,269	-
Change in capital fund balance	111,100	2,347,275	(1,026,783)
Balance, beginning of year	(2,602,433)	(2,602,433)	(1,575,650)
Balance, end of year	$ (2,491,333)	$ (255,158)	$ (2,602,433)

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

The Corporation of the City of Cranbrook
Consolidated Statement of Reserve Fund Operations

For the year ended December 31	*2005 (Unaudited) Budget*	**2005 Actual**	2004 Actual
Revenues			
Contributions from developers and others	$ -	**$ -**	$ 10,411
MFA refunds	-	**145,323**	19,094
Interest income	-	**167,419**	128,767
Net revenues	-	**312,742**	158,272
Net interfund transfers			
Current fund	*551,544*	**495,347**	541,912
Capital fund	*(2,735,000)*	**(791,269)**	-
Change in reserve fund balance	*(2,183,456)*	**16,820**	700,184
Balance, beginning of year	*6,505,846*	**6,505,846**	5,805,662
Balance, end of year (Note 11)	*$ 4,322,390*	**$ 6,522,666**	$ 6,505,846

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

The Corporation of the City of Cranbrook
Consolidated Statement of Cash Flows

For the year ended December 31	2005	2004
Operating activities		
Cash receipts from assessments, levies, penalties and interest on taxes	$ 20,803,054	$ 19,206,856
Cash receipts from grants, other governments and own sources	3,253,147	2,143,549
Cash receipts from sale of services and other sources	5,742,639	5,062,355
Cash paid to employees and suppliers	(18,189,836)	(19,217,085)
Interest paid	(2,083,492)	(2,114,356)
Interest received on investments	503,667	407,307
	10,029,179	5,488,626
Investing activities		
Proceeds from sale of capital assets	-	6,902
Purchase of capital assets	(5,662,379)	(5,228,845)
	(5,662,379)	(5,221,943)
Financing activities		
Issuance of long-term debt	2,525,875	332,100
Repayment of long-term debt	(1,523,747)	(1,349,082)
Development cost charges expended	(37,182)	(182,547)
	964,946	(1,199,529)
Increase (decrease) in cash during year	5,331,746	(932,846)
Cash and funds on deposit, beginning of year	15,142,397	16,075,243
Cash and funds on deposit, end of year	$ 20,474,143	$ $ 15,142,397

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

December 31, 2005

Basis of Presentation

The consolidated financial statements of the Municipality are the representations of management and are prepared in accordance with Canadian generally accepted accounting policies for local government entities using guidelines issued by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants.

Reporting Entity

The reporting entity is comprised of all organizations and enterprises accountable for the administration of their financial affairs and resources to City Council and which are owned or controlled by the City of Cranbrook.

These consolidated statements reflect the assets, liabilities, revenues, expenditures, changes in fund balance, and cash flows of the reporting entity. In addition to the general City of Cranbrook departments, the reporting entity includes the Cranbrook Public Library.

Basis of Accounting

The resources and operations of the Municipality are segregated into various funds for accounting and financial reporting purposes, each being treated as a separate entity with responsibility for the stewardship of the assets allocated to it. The current fund reports the general operations of the Municipality. The capital fund is used principally to account for physical assets acquired and the respective obligations incurred which are to be financed from the future revenue of the current fund operations. Reserve funds are generally created, pursuant to applicable statutes or by-laws, by appropriations from current fund operations. The use of these funds are restricted to the purposes for which the reserve funds are created. All interfund balances have been eliminated on the consolidated statement of financial position.

Within the framework of the fund basis of accounting, these financial statements have been prepared on an accrual basis. Under this basis, revenues are accounted for in the period in which transactions or events occurred that gave rise to the revenues. Expenditures are accounted for in the period the goods or services are acquired.

Funds on Deposit

Funds on deposit include temporary investments recorded at the lower of cost or market value.

December 31, 2005

Land Held for Resale

Land held for resale is stated at lower of cost and market.

Vacation and Sick Pay

Vacation pay and accumulated sick leave is charged to expense in the year it is earned.

Development Cost Charges

Development Cost Charge ("DCC") levies are restricted by by-law in their use for providing funds to assist the municipality in paying the capital cost of providing, constructing, altering or expanding sewage, water, drainage and highway facilities and the revenue is deferred until the expenditures are incurred. When DCC expenditures are made, a corresponding amount is recorded in revenue as "Development Cost Charges."

Inventory

Inventory is stated at cost. Cost is determined on a moving average cost basis. Inventories held by the Municipality are not viewed as financial assets and therefore have been included as expenditures in the period they are acquired on the consolidated statement of financial activities.

Capital Assets

Capital assets are reported on the consolidated statement of financial position as non-financial assets and are stated at cost other than the Library book collection which is stated at replacement cost. On the consolidated statement of financial activities, capital assets are recorded as expenditures in the year of acquisition. Amortization of capital assets has not been provided for.

Revenue Recognition

Unrestricted grants and contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted grants or contributions received under funding agreements which relate to a subsequent period is recognized as revenue in the period in which the resources are used for the purpose or purposes specified. Funding received before this criterion has been met, is reported as deferred revenue on the statement of financial position until the period in which the specified purpose or related expense is incurred.

December 31, 2005

Financial Instruments

The Municipality carries several financial instruments. Unless otherwise noted, it is management's opinion that the Municipality is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair values of these financial instruments approximate their carrying values, unless otherwise noted.

Budget Figures

The budget figures are from the Five Year Financial Plan Bylaw to be adopted each year. They have been reallocated and adjusted to conform to PSAB Financial Statement Presentation. Capital budgeting is project based, therefore capital budget figures do not necessarily reflect the planned revenue and expense for the current year.

Use of Estimates

The consolidated financial statements of the Municipality have been prepared in accordance with generally accepted accounting principles in Canada. The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

December 31, 2005

1. Cash and Funds on Deposit

Included in cash and funds on deposit is a sinking fund for IDSA debt repayment in the amount of $1,559,776 (2004 - $1,436,757). Other amounts included in cash and funds on deposit which have been specifically designated and set aside for internally and externally restricted purposes total $7,590,425 (2004 - $7,015,473).

2. Accounts Receivable

	2005	2004
Taxes - current	$ 629,498	$ 786,392
- arrears	234,755	434,629
- property subject to redemption	948	20,385
Federal government	488,055	593,768
Province of British Columbia	264,463	204,065
Regional and other local governments	202,201	-
Other receivables	1,237,277	1,211,887
	$ 3,057,197	$ 3,251,126

3. Deposit and Reserve - Municipal Finance Authority

The Municipality issues its debt instruments through the Municipal Finance Authority. As a condition of these borrowings, a portion of the debenture proceeds are withheld by the Municipal Finance Authority as a debt reserve fund. The Municipality also executes demand notes in connection with each debenture whereby the Municipality may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature and are not reflected in the accounts. The details of the cash deposits and demand notes at year end are as follows:

	2005	2004
Demand notes	$ 488,743	$ 599,755
Cash deposits	398,875	692,178
	$ 887,618	$ 1,291,933

December 31, 2005

4. Accounts Payable and Accrued Liabilities

	2005	2004
Federal government	$ 718,278	$ 602,357
Province of British Columbia	425,913	225,298
Regional and other local governments	24,202	24,939
Vacation and accrued benefits payable	512,641	553,354
Other payables	2,542,715	1,550,383
	$ 4,223,749	$ 2,956,331

5. Deferred Revenue

	2005	2004
Property taxes	$ 1,605,085	$ 1,519,962
Sewer Assistance Grant	391,008	591,922
Other	726,389	356,708
	$ 2,722,482	$ 2,468,592

6. Development Cost Charges

	2005	2004
Balance, beginning of year	$ 499,635	$ 682,182
Add:		
Interest earned	9,016	13,307
Development Cost Charge levies	247,060	89,969
	755,711	785,458
Deduct:		
Expenditures	293,259	285,823
Balance, end of year	$ 462,452	$ 499,635

December 31, 2005

7. Capital Lease Liability

	2005	2004
Repayable in monthly instalments with interest at approximately 7.25%, maturing 2030	**$ 20,689,280**	$ 20,983,500

Based on the current lease agreement with Keen Rose Technology Limited, future minimum lease obligations required on the lease liability for the next five years and thereafter are due as follows:

	Minimum Lease Payments	Interest	Lease Liability
2006	$ 1,665,050	$ 1,349,500	$ 315,550
2007	1,693,298	1,354,870	338,428
2008	1,722,084	1,359,120	362,964
2009	1,751,360	1,362,081	389,279
2010	1,781,133	1,363,631	417,502
2011 and thereafter	41,919,001	23,053,444	18,865,557
	$ 50,531,926	$ 29,842,646	$ 20,689,280

The City has entered into negotiations with Keen Rose Technology Limited to terminate the public/private partnership agreement and assume their existing debt facility (Note 17).

8. Long-term Debt

	2005	2004
Debenture Debt Debenture debt is repayable to either the British Columbia Municipal Finance Authority or the Canada Mortgage and Housing Corporation. Existing debentures mature in annual amounts to the year 2025 and interest is payable at rates ranging from 4.17% to 10.75% per annum.	**$ 8,784,443**	$7,470,965
Loan - Province of British Columbia Loan interest is currently accrued at a rate of 1.875% per annum. Net proceeds from the sale or lease of Industrial Park land are deposited in the IDSA Debt Repayment Reserve and forwarded to the Province on August 1 each year. Payments are first applied to unpaid interest and any remainder to the loan. Any unpaid interest will be added to the loan on August 1, 2016. In addition, the Municipality is required to deposit $85,000 annually to the IDSA Sinking Fund which will be applied against the outstanding capitalized loan. The current balance of this sinking fund is $1,559,776 (2004 - $1,436,757).	**2,885,317**	2,905,317

8. Long-term Debt (continued)

	2005	2004
Bank Loans		
Bank loans are primarily comprised of capital borrowings in accordance with S.178 of the Community Charter. Annual payments of principal plus interest at prime less 0.75% are required in November of each year	**$ 386,960**	$ 554,000
Bank term loan, repayable $1,320 monthly including interest at prime plus 1%, maturing 2008	**35,024**	48,596
	$ 12,091,744	$ 10,978,878

Future minimum principal payments and actuarial adjustments required on long-term debt for the next five years and thereafter are due as follows:

	Debenture Debt	Loan BC	Bank Loans	Total
2006	$ 530,418	$ 20,000	$ 192,417	$ 742,835
2007	551,077	25,000	81,378	657,455
2008	498,536	25,000	75,096	598,632
2009	263,279	25,000	73,093	361,372
2010	263,279	25,000	-	288,279
2011 and thereafter	6,677,854	2,765,317	-	9,443,171
	$ 8,784,443	$ 2,885,317	$ 421,984	$ 12,091,744

9. Capital Assets

	2005	2004
Land	**$ 5,869,248**	$ 5,869,248
Buildings	**10,649,778**	10,396,645
Equipment	**17,887,375**	17,192,832
Engineering structures	**104,421,636**	99,886,888
Library book collection	**1,216,376**	1,116,981
	140,044,413	134,462,594
Assets under capital lease - buildings (Note 7)	**22,142,000**	22,142,000
	$ 162,186,413	$ 156,604,594

December 31, 2005

10. Equity in Physical Assets

	2005	2004
Balance, beginning of year	$ 127,912,614	$ 121,535,805
Capital asset additions	5,662,379	5,228,846
Issuance of long-term debt	(2,525,875)	(332,100)
Actuarial adjustments	183,481	156,551
Repayment of long-term debt	1,503,747	1,329,081
Change in inventory and collections	116,067	92,418
Disposal of capital assets	(179,954)	(97,987)
	4,759,845	6,376,809
Balance, end of year	$ 132,672,459	$ 127,912,614

11. Summary of Reserve Fund Positions

	2005	2004
Airport reserve for future expenditure	$ 98,526	$ 96,044
Arterial roads	-	1,183
BC Summer Games legacy	5,809	5,663
Cranbrook Festival of Lights	3,978	-
Capital projects reserve	109,702	136,553
Cranbrook Centennial	-	14,706
Employee family assistance program	4,000	2,000
Equipment acquisition reserve	330,276	521,177
New Deal gas tax reserve	250,586	-
Fire capital	38,217	38,217
General land sales	38,751	32,866
General parking lot reserve	764,654	745,393
GST infrastructure reserve	283,918	194,355
Hazardous fuel fund reserve	95,192	-
Moir Centennial Athletic Park	288,925	-
Moir Park reserve	679,140	1,566,900
Nights Alive program	1,632	8,125
Panorama Heights water system	34,803	36,467
Park land acquisition	15,366	9,738
Recreation fields	2,361	2,032
Recapitalization reserve	104,747	-
Sewer utility capital reserve	334,701	276,647
Subdivision street signage	2,025	655
Tax sale property (MFA refunds)	3,007,781	2,795,549
Library building	26,076	20,076
Library collection	1,500	1,500
	$ 6,522,666	$ 6,505,846

December 31, 2005

12. Credit Facility

The Municipality has a credit facility agreement with a financial institution which provides for a total commitment of $3,000,000. At December 31, 2005, the Municipality had drawn an amount of $Nil (2004 - $Nil) on this agreement.

13. Pension Liability

The Municipality and its employees contribute to the Municipal Pension Plan ("the plan"), a jointly trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The plan has about 130,000 active members and approximately 48,000 retired members. Active members include approximately 30,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. The most recent valuation as at December 31, 2003 indicated an unfunded liability of $789 million for basic pension benefits. The next valuation will be as at December 31, 2006 with results available in 2007. The actuary does not attribute portions of the unfunded liability to individual employers. The Corporation of the City of Cranbrook paid $530,526 for employer contributions to the plan in fiscal 2005.

14. Trust Funds

The Municipality holds funds in trust for specific uses. As at the fiscal year end the funds held totaled $312,918 (2004 - $305,426). The assets and offsetting liabilities are not reflected in the Municipality's consolidated financial statements.

15. Taxation for Municipal Purposes

Taxation revenue for municipal purposes is comprised of the following amounts:

	2005	2004
Total levies and special assessments	$ 22,987,941	$ 22,237,359
Transfers to other governments		
Regional District of East Kootenay	266,960	321,718
School District	5,924,474	5,948,597
Regional Hospital District	480,038	428,393
BC Assessment Authority	142,914	146,267
	6,814,386	6,844,975
General municipal purposes	$ 16,173,555	$ 15,392,384

16. Expenditures by Object

	2005	2004
Advertising and promotion	$ 185,211	$ 82,044
Capital acquisitions and materials	5,539,495	5,228,846
Contract services	6,697,644	5,965,946
Contributions to organizations	652,673	668,786
Data processing costs	143,913	74,675
Debt servicing and financing charges	2,021,772	2,114,356
Insurance	412,597	291,052
Licenses, permits and fees	19,170	33,662
Loss on sale of land held for resale	42,064	620
Materials and supplies	1,771,504	1,835,201
Memberships, education and training	98,221	137,453
Professional fees and payments	320,086	355,777
Repairs and maintenance	588,388	620,401
Telephone and utilities	749,407	688,229
Wages and benefits	8,420,982	8,023,263
	$ 27,663,127	$ 26,120,311

December 31, 2005

17. Commitments and Contingencies

a) Multi-Purpose Recreation Complex - Public/Private Partnership

The City has an agreement with Keen Rose Technology Group Limited to finance and manage a multipurpose recreation centre.

The recreation complex has been recorded as a leased capital asset. The present value of the initial annual minimum lease payments of $1,530,410 has been recorded as a lease liability (Note 7), and the recreation complex has been included in capital assets at its fair market value on inception of the lease of $22,142,000.

The City will guarantee an annual revenue stream of $2,955,265. The initial estimated annual payment for the City, excluding annual indexing for anticipated inflation, was $1,530,410 which included $801,042 to lease the aquatic centre. Contingent payments in excess of the annual payment are included in the annual determination of net revenues (deficit). Contingent payments included in recreation and cultural services expense are $903,953 (2004- $662,687). Any profits will be shared equally between the two parties.

In December 2004, the City of Cranbrook and Keen Rose Technology Limited entered into an agreement to terminate the public/private partnership agreement pertaining to the finance and management of the multipurpose recreation centre. The termination of the partnership requires review and approval by the lenders, Canada Life Assurance Company and Pacific & Western Public Sector Financing Corporation.

The terms of the agreement require that Keen Rose shall cease all responsibility for the management of the multipurpose recreation centre and the City will assume management responsibility. The lease obligation with Keen Rose Technology Limited will cease and the City will assume their existing debt pertaining to the multipurpose recreation centre. Keen Rose Technology Limited shall pay to the City a one-time lump sum termination fee in the amount of $1,709,000.

The termination agreement has not yet been finalized. During the year, the parties continued operating under the original management agreement.

b) Cranbrook Airport Expansion

During the year, the City entered into funding agreements with the Provincial and Federal governments in connection with the expansion project at the Cranbrook Airport. The funding agreements total $9,000,000. The total cost of the expansion project is estimated to be $12,200,000. To date, the City has entered into agreements with various contractors and service providers in connection with the airport expansion project. The commitment under those contracts is approximately $11,645,000.

c) Service Contracts

The Municipality has service contracts with estimated annual minimum payments of $3,597,170 (2004 - $3,414,000).

17. Commitments and Contingencies (continued)

d) Contingency for Pension Plan Contributions

The City is required to match employee contributions to the Municipal Pension Plan when an employee decides to purchase enrolment arrears for service periods prior to January 1, 1988. The future pension cost for this is unknown and these amounts, if any, will be expensed as payroll costs in future years when paid.

e) Other Contingencies

There are several potential lawsuits pending in which the City is involved. It is considered that the potential claims against the City resulting from such litigation and not covered by insurance would not materially affect the consolidated financial statements of the City. These amounts, if any, will be expensed in future years when the claims are settled.

Annual Events

East Kootenay Performing Arts Festival
This annual event, held in April, showcases our performing arts talent in the region. Piano, Dance, Voice, Speech, Strings, Band and School Music are all represented in this festival.

Festival of Lights
This spectacular display of lights will illuminate Rotary Park and several other sculptures downtown following the Cranbrook Mall Santa Claus parade. Tens of thousands of lights will sparkle in the winter evenings for 45 days over the holiday season.

Kinsmen Outdoor & Recreation Show
Over 100 exhibitors in the home, recreation and garden products industries. Booths, demonstrations and question and answer sessions. Held in April / May.

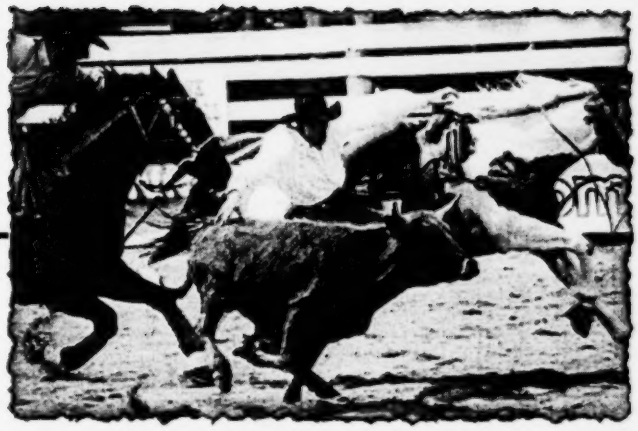
Kootenay Children's Festival
It's an annual event for children of all ages. Lots of exciting activities including local entertainers, nylon zoo, cookie decorating and face painting. Takes place in May.

Rockies Film Festival
Held annually in March this film festival showcases Canadian films. This must-see event is well attended. It is recommended to get your tickets early.

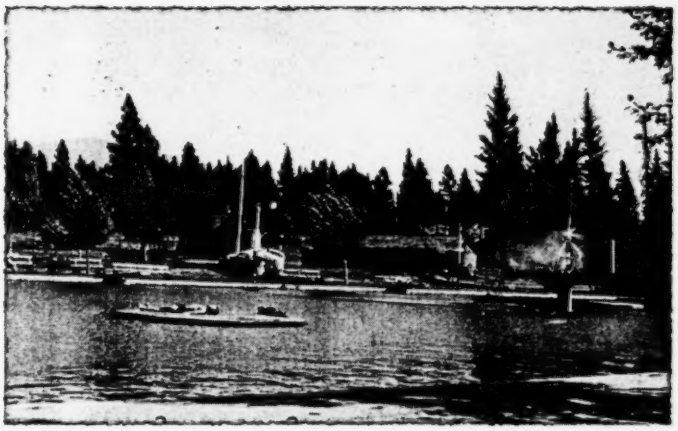
Rockin' in the Rockies Car Show N' Shine
Rockin' in the Rockies brings together the best of 50's and 60's cars, music and fun. This three day event held in mid-June includes a car show, fifties style rock and roll dance, pancake breakfasts, and a massive swap meet.

Sam Steele Days
On Sam Steele Days, in Cranbrook, celebrate Superintendent Sam Steele's arrival in Fort Steele in 1887. Fun for the whole family...parade, logger sports, pancake breakfasts, barbecues, fastball, soccer, tennis tournaments, and Sam Steele Sweetheart Pageant. Held in June.

Santa Claus Parade
This annual event kicks off our Festival of Lights celebrations. All the City's Christmas lights are turned on this night and stay on until the Festival of Lights ends. During the parade everyone can watch the floats and entertainment and there are usually some treats to be had as well. Hosted by the Downtown Business Association.



Rodeo Time



Original Rotary Park

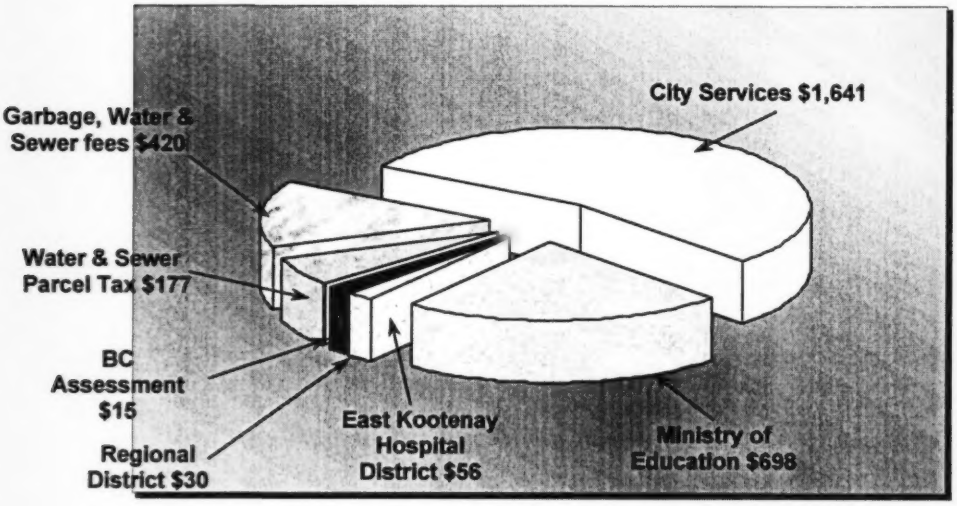
Statistical Review

Elevation	**918 m**
Area	**2,272 ha**
Population	**19,774**
Voters' List	**11,286**

The Great Elephant Hunt

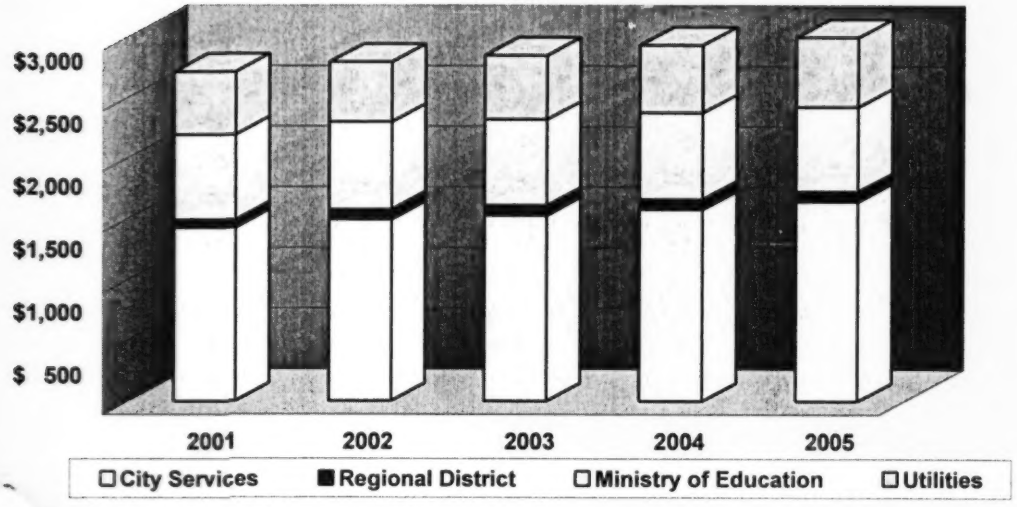
2005 Average Taxes & Utilities

(Before Provincial Home Owner Grant)


City Services $1,641
Garbage, Water & Sewer fees $420
Water & Sewer Parcel Tax $177
BC Assessment $15
Regional District $30
East Kootenay Hospital District $56
Ministry of Education $698

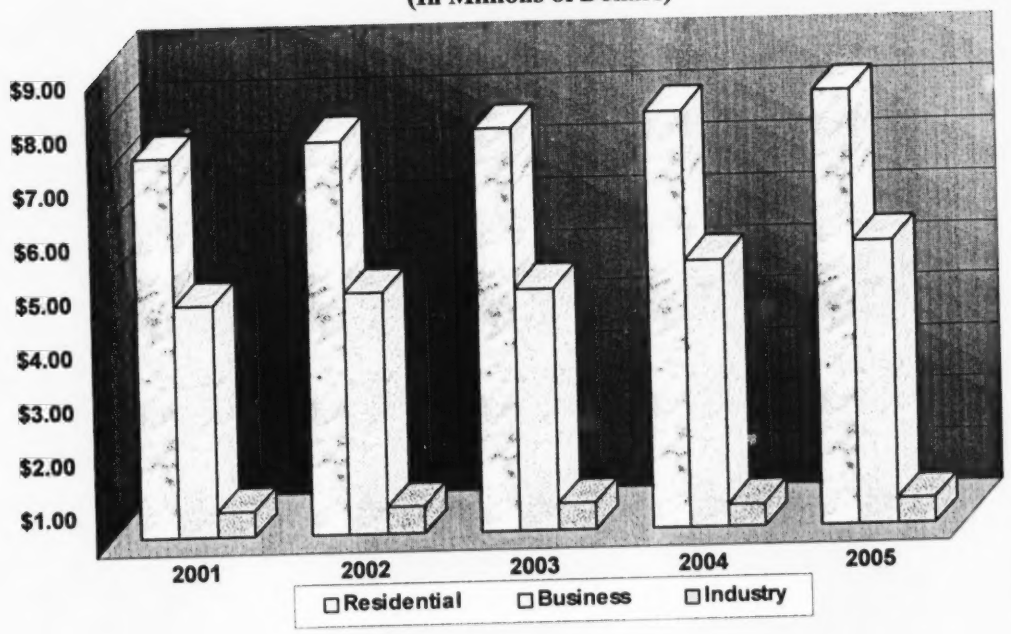
Average Taxes & Utilities

(Before Provincial Home Owner Grant)



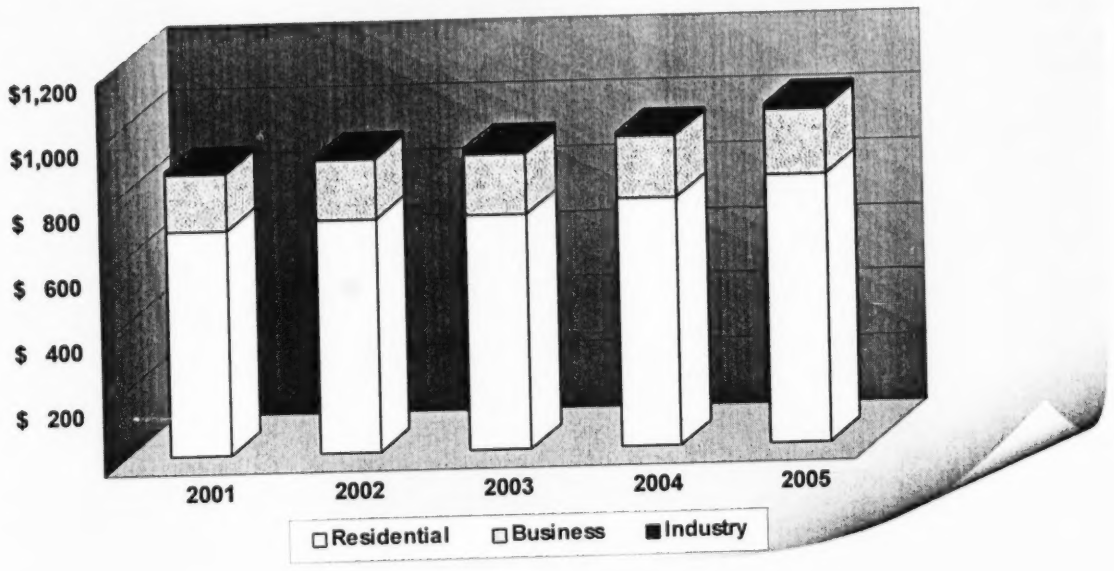
Property Taxes

(In Millions of Dollars)

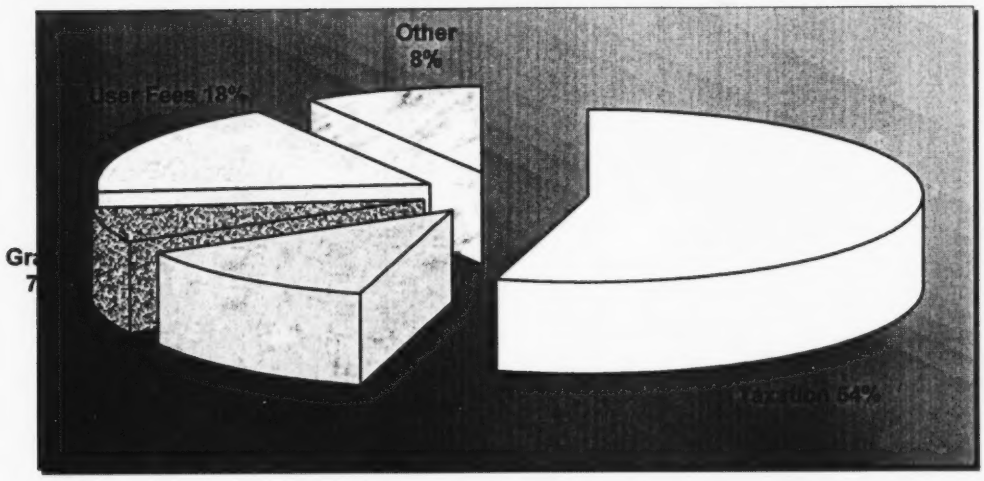


Assessed Value

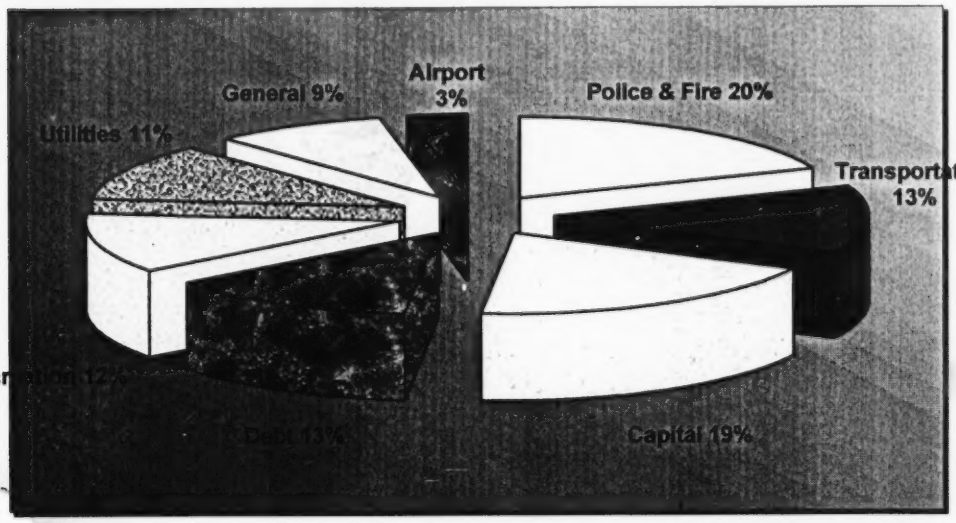
(In Millions of Dollars)



Revenue 2005



Expenditures 2005



Statement of 2005 Property Tax Exemptions

In accordance with Section 98(2)(b) of the *Community Charter*, the following properties in the City of Cranbrook were provided permissive property tax exemptions by City Council in 2005.

Roll Number	Address	Property Tax Exemption Recipient	Value of Municipal Property Taxes Exempted
259,000	219 – 15th Avenue South	J. Fred Scott Villa	$ 1,683
889,000	125 – 10th Avenue South (90%)	Summit Community Services Society	3,018
1047,000	32 – 13th Avenue South	Cranbrook Women's Resource Society	1,639
1118,000	39 – 13th Avenue South	Canadian Mental Health Association	6,788
1121,000	45 – 13th Avenue South	Canadian Mental Health Association	1,077
1595,001	20 – 14th Avenue North	Key City Theatre	46,521
3873,001	1700 – 4th Street South	Dr. F.W. Green Memorial Home	24,406
4673,500	19 to 27 – 15th Avenue South	Cranbrook Society for Community Living	35,752
8850,000	Kootenay Street North	Cranbrook Alliance Church	1,133
9903,000	2300 – 2nd Street North	Mountain View Village	11,756
9910,000	2300 – 2nd Street North	Mountain View Village	4,830
10101,000	1 Van Horne Street North	Canadian Museum of Rail Travel	2,928
18008,000	Van Horne Street South	Canadian Museum of Rail Travel	7,918
18010,000	1 Van Horne Street North	Canadian Museum of Rail Travel	1,600
18010,500	CP R/W Lease	Canadian Museum of Rail Travel	662
539,000	201 – 7th Avenue South	Ruthenian Greek Church	123
1040,000	38 to 42 – 13th Avenue South	Synod of the Diocese of Kootenay	1,221
1102,000	2 – 12th Avenue South	Trustees United Church	402
1259,000	43 to 45 – 10th Avenue South	Roman Catholic Bishop of Nelson	321
1822,000	328 to 334 – 14th Avenue South	Convention of Baptist Churches, BC	722
1972,000	300 – 10th Avenue South	Foursquare Gospel Church of Canada	526
2120,000	300 – 6th Avenue South	BC Corp of Seventh Day Adventist Church	467
2842,000	922 – 11th Street South	Lutheran Church Missouri Synod, Mount Zion Lutheran Church	780
2967,000	501 – 11th Avenue South	Pentecostal Assemblies of Canada	405
4525,000	2100 – 3rd Street South	Trustees of the Knox Church	588
4541,000	2200 – 3rd Street South	Mount Baker Congregation of Jehovah's Witnesses	700
4800,030	2324 – 2nd Street South	Cranbrook Christian Center Society	2,997
5829,000	533 Slater Road NW	Governing Council Salvation Army	803
8809,000	2001 to 2008 21st Avenue North	Trust Cranbrook Fellow Baptist Church	564
9510,000	1200 Kootenay Street North	Christian & Missionary Alliance, Canadian Pacific District	819
9890,000	2210 – 2nd Street North	President of Lethbridge Stake, LDS Church	949
10189,000	629 – 6th Street NW	Gathering of Praise Fellowship	750
13016,001	1100 – 14th Avenue South	Roman Catholic Bishop of Nelson	1,240
3640,000	1701 – 5th Street South	Catholic Public Schools of Nelson	3,102

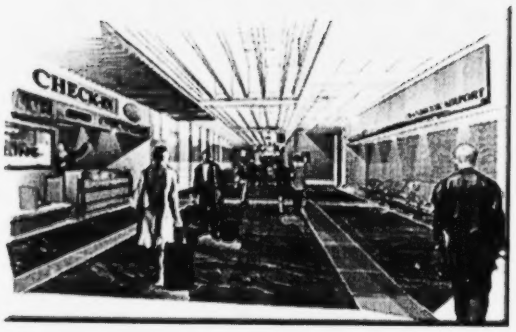
The Corporation of the City of Cranbrook 2005, 2006 & 2007 Key Objectives

Section 98 of the Community Charter requires Municipalities to include in their annual report a progress report respecting the previous year in relation to objectives and measures established for that year. The report also sets out current and future year objectives and measures that will be used to determine progress towards those objectives.

This 2005 annual report includes objectives and measures for 2005, 2006 and 2007. 2005 achievements are also included.

Promote a climate conducive to enhanced opportunity for economic, social and cultural development

Objectives	2005 Measures	2005 Achievements
• Expand the Regional Airport	• Complete negotiations for funding with Federal and Provincial governments	
	• Complete detailed design of 8000 ft. runway and Phase I & II of terminal building	
	• Obtain environmental approvals for airport expansion	• Completed
	• Develop International Marketing Plan including funding	• Hired consultant who is working with the City and Resorts. Plan is funded by WED and Resorts •Renamed airport to Canadian Rockies International Airport
	• Continue negotiations to acquire land from St. Mary's Band to expand Airport to accommodate direct flights from overseas	• Confirmed lands required for 9000 ft. ± extension • Council authorized Mayor, CAO to continue negotiations • 8000 ft. design accommodates inbound direct flights from Europe
• Reinforce the City's position as a regional service centre	• Consolidate economic development function within City Administration	• Council authorization received
	• Participate with Regional District of the East Kootenay in PST Reduction/Free Zone negotiations	• Completed without favorable support by Province



2006 Measures	2007 Measures
• Targeted for completion May, 2006	
• Substantially complete construction of 8000 ft. runway and Phase I & II of terminal building	• Complete Phase I & II of the terminal building
• Complete and implement International Marketing Plan	• Coordinate marketing plan with new Corporate branding
	• Continue negotiations to acquire land from St. Mary's Band to expand Airport to accommodate round-trip direct flights from overseas

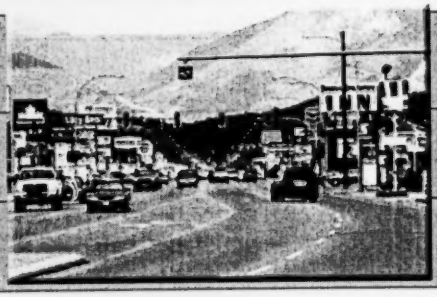
• Complete Economic Development Plan
 	
• Position to be recruited 2006
• Initiate Corporate Branding
• Develop Corporate Communications Plan
• Develop and implement Airport lands development strategy
	• Complete Commercial/Light Industrial Land Promotions materials
	
	• Implement Corporate Branding
	• Complete Major Services Plan including:
	  • Truck stop
	  • Convention Centre
	  • Tournament Centre
	  • Recreation "destination" points (regional)

• Facilitate commercial development proposals	

Promote a climate conducive to enhanced opportunity for economic, social and cultural development (cont'd)

Objectives	2005 Measures	2005 Achievements
• Reinforce the City's position as a regional service centre (Cont'd)	• Protect designated land base for commercial development	• Commercial zoning of land maintained; proposed rezoning of industrial land to increase commercial land base projected for 2006 (Theatre Road/22nd Street)
	• Facilitate College and Hospital expansion	• Hospital expansion initiated in 2005 and continuing to progress
	• Create greater availability of smaller sized (approx 1 acre) light industrial lots	• Subdivision of City industrial land to create greater supply of smaller light industrial lots undertaken in 2005
	• Expand light industrial land base	
• Initiate development of Recreation Centre business plan	• Assume management control of Rec Plex and promote as a Regional Recreation Centre	• Due to Private Partner's ongoing negotiations with Lenders, task has not been completed. Expected to be completed by June, 2006

• Foster cooperative partnerships with other government agencies and organizations to promote development within the City	• Complete negotiations with Ministry of Transport regarding Cranbrook Street re-alignment and upgrade	• Design of Cranbrook Street upgrade completed in November 2005
		• Successfully negotiated funding partnership with Western Economic Diversification and Ministry of Transportation (BC) to expand airport
• Develop mid-range (to 2020) planning and development framework	• Initiate and draft Community Vision, initiate public validation process	• Community Vision complete
• Organize community-wide celebrations and legacy projects to celebrate Cranbrook's 100th Birthday in 2005	• Complete Moir Centennial Athletic Park Legacy Project	• 75% Completed, plan to complete remainding 25% in 2006. Weather conditions and late notice on funding held up the project
	• Establish Centennial Committee and Centennial budget and support implementation of projects	• Centennial Committee supported, numerous projects supported and complete

2006 Measures	2007 Measures
• College expansion projected for 2006	
• Pursue relaxation of existing agreement terms limiting economic development on Airport lands • Initiate acquisition negotiations of future commercial/light industrial lands adjacent to Airport	• Boundary expansion to incorporate lands adjacent to the Airport for complementary economic development (if acquisition negotiations successful)
• Complete Termination Agreement and assume control of Rec Plex 	• Complete and implement Recreation Centre business plan to include: • Comprehensive maintenance plan for Recreation Centre • Retain and attract tenants and partnerships associated with complementary services; seek partnership with Key City Theatre • Develop and implement marketing strategy for major events at Recreation Centre • Improve floral areas at Recreation Centre
• Contract awarded in 2006 and project scheduled to begin in April 2006 and for completion in September 2006 • Expand key contacts list and develop contacts at both the political and senior government officials level	
• Complete Corporate 3 year business plan • Complete Official Community Plan	• Initiate downtown revitalization planning • Complete and implement business and marketing plans for tournament facilities
• Completion of Moir Centennial Athletic Park	• Continue to upgrade Moir Centennial Athletic Park working with Park users.

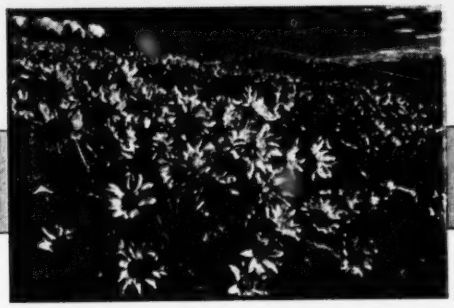
Promote a climate conducive to enhanced opportunity for economic, social and cultural development (cont'd)

Objectives	2005 Measures	2005 Achievements
• 'Skyline to Skyline' concept		
• New development		

Provide a safe and healthy community

• Develop partnerships within the community to identify, develop and support related initiatives aimed at improving community and individual health and safety	• Actively partner within the West Nile Virus Mosquito Control Program	• The City is an active participant with Interior Health and other agencies in monitoring for the advent of West Nile Virus within B.C. and specifically the East Kootenay area
• Ensure adequate policing resources		
	• Improve working relationship with BC Ambulance Service	• Liaised with BC Ambulance to ensure call-out procedures were followed
	• Monitor First Responder call-out procedures	• Implemented monthly call volume reporting to Council
	• Explore and advocate tri-services emergency facility (police, fire, ambulance)	• In progress. Expanding scope of project for consideration of additional services

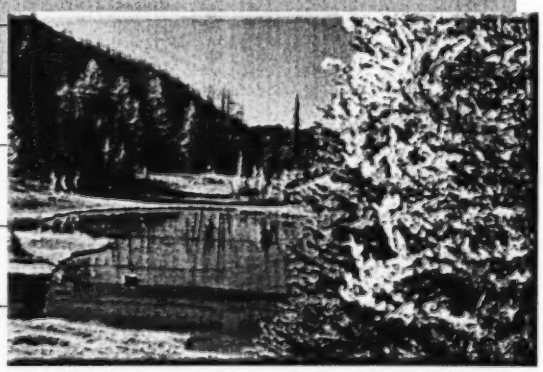
2006 Measures	2007 Measures
• Explore creative approaches to annexation, continue to oppose fractionalization of rural lands • Initiate review of growth options for boundary expansion	• Pursue management control of watershed
• Facilitate responsible development of new, mixed residential areas	
• Actively partner with the West Nile Virus Mosquito Control Program	•Actively partner with the West Nile Virus Mosquito Control Program
• Develop Active Communities Committee - register with Province	• Through Active Communities Committee develop plan to increase physical activity of Community Citizens
• Develop Council endorsed 2006/2007 policing objectives • Initiate quarterly activity reports – RCMP Detachment • Maintain contract with Government of Canada for 24 officers	
• Continue monthly call volume reporting • Liaise with IHA in development of pandemic response plan (IHA lead role) • Prepare tri-services concept plan for Council consideration (based on positive partner interest) • Review and consider implementation of "Bylaw Dispute Adjudication Forum"	



Provide a safe and healthy community (cont'd)

Objectives	2005 Measures	2005 Achievements
• Ensure public safety in the design and maintenance of public places and assets	• Replace Rotary Park Wading Pool with Splash Pad	• Project Completed
	• Provide shade shelter at Kinsmen Spray Park	• Project Completed
	• Implement Council approved recommendations of Traffic Safety Committee	• All Council approved Traffic Safety Committee recommendations were implemented
	• Develop safe parking & pedestrian corridors in downtown core	• Detailed designs for 3 of the City's downtown public parking lots were completed
	• Complete downtown parking study and initiate implementation	
	• Provide safe public environments in and around public facilities (parks crews maintain safe sight lanes in park areas, tobacco free zones)	• Low elevation branches pruned – tobacco free zone signs installed
	• Improve water quality monitoring within potable water system	• First Phase of SCADA (Supervisory Control & Data Acquisition) System constructed
• Encourage initiatives that respect the natural environment and contribute to keeping it "clean and green"	• Facilitate community based initiatives to protect and/or enhance parks and natural areas. (Yellow Fish program, naturalization of Joseph Creek within municipal limits, continue naturalization of Elizabeth Lake)	• Yellow Fish Signs installed
		• Facilitate Joseph Creek Community Action Team (JCCAT) re Joseph Creek Naturalization test section
		• Completed, worked with School District, Communities in Bloom and Community Organizations
	• Re-initiate corporate support and involvement in "Pitch-In"	
• Address fire safety issues relating to the forest and community interface	• Participate with Regional District of East Kootenay and Crown in fuel load reduction program in areas adjacent to City limits	• Conducted RDEK hazardous roof assessment in Fire Protection Area
	•Complete fuel load reduction strategy on City owned lands and initiate	• Conducted joint FireSmart Public Education sessions
		• Community Wildfire Protection Plan adopted by Council April 2005/strategic plan concerning City properties developed
		• McLeary Park, 8th Ave, Ind. Park, Airport fuel management projects initiated

2006 Measures	2007 Measures
• Work with Community in Bloom in planning and promoting Trees for Life	• Work with Community in Bloom in planning and promoting Trees for Life
• Implement Council approved recommendations of Traffic Safety Committee	• Implement Council approved recommendations of Traffic Safety Committee
• Construction of these designs to be tendered in April 2006 and completed by August 2006	• Initiate planning/design downtown pedestrian corridors, parking improvement
• Enhance lighting in downtown parking areas	
• Maintain clear sight lines (roads, alleys, sidewalks, pathways)	• Maintain clear sight lines (roads, alleys, sidewalks, pathways)
• Upgrade SCADA system • Implement well head protection plan and continue with all monitoring required by operating certificate	
• Complete and implement comprehensive public safety information programs (i.e. stream flow, school zones)	• Continue public safety information programs
• Work with Early Childhood Development Committee in planning and upgrading ACT Playground	
Elizabeth Lake: • Partner to restore a healthy functional ecosystem • Restore native grasses & control noxious weeds	Elizabeth Lake: • continue to work with Rocky Mountain Naturalists in restoration of ecosystem; educate public and encourage stewardship of local landowners
	• Prepare Park Plan that will include Policy and Procedures – Tree Inventory; Pruning; Irrigation
• Take Leadership Role in "Pitch in" BC	
• Continue work with forestry company to remove insect infested timber and control insect infestation in forested areas of the watershed	
• Develop on-going maintenance plan for interface properties	
• Create wildfire hazard development permit area • Complete 8th Avenue, Industrial Park, Airport fuel management project	



Strengthen community partnerships

Objectives	2005 Measures	2005 Achievements
• Work with key community organizations and user groups including the College of the Rockies, Downtown Business Association, the School District, and the Chamber of Commerce to identify common goals and strategic opportunities for combining efforts on achieving related community objectives	College of the Rockies: • Complete long term management strategy for Track	• Completed, worked with College and SD #5 staff to develop a 5 – 10 year plan for maintenance of the Track
	• Continue development of Fire Training Program, complete market potential analysis	• COTR market potential analysis completed
	• Initiate meetings between Administrations to review and discuss common objectives	• MOU re: First Nations regional development consultation complete (initiated by RDEK) • Kimberley/Cranbrook Council/Admin meetings held • MOU with St. Mary's Band to work in a cooperative manner re: airport expansion
	Downtown Business Association (DBA): • Invite comments from the public on downtown festive lighting, streetscape, trees, shrub beds	• Met with members of the DBA and received input related to the detailed designs of the City's Downtown public parking lots
	School District: • Discuss opportunities with the School District to increase efficiencies in the use of resources through a joint operations agreement	• Initial discussions occurred with sharing of gym space during day time programming; maintenance agreement for College Track
	• Negotiate and implement mutually beneficial open space management initiatives	• SD not increasing open space at this time, low enrolment numbers – less schools required; City did assist with funding for play equipment at Kootenay Orchards School
		• Worked with Communities in Bloom and Schools to add trees and shrubs to existing facilities
	Chamber of Commerce: • Encourage active participation in the Official Community Plan and Economic Development Strategy	

2006 Measures	2007 Measures
• Work with Art Community in developing Phase I – Arts Now Cultural Scan	• Work with Art Community in developing Phase 2 – Arts Now – Implementation Plan
• Complete and initiate implementation of growth plan for the College Fire Training program	
• Build inter-Administration local network	
• Continue implementation of Downtown parking upgrade	• Work with DBA on implementing Cranbrook Arches at the 9th Ave. entrance to Downtown • Improve Downtown lighting and pedestrian corridors
	• Work with School District to standardize Fee Schedule with District and City facilities
• Partner with Kimberley in developing 2008 BC Winter Games Committee – President and Directors	• Work with 2008 BC Winter Games Committee in the planning of the Joint BC Winter Games
• Focus group formed in early 2006 including representatives of the Chamber of Commerce, Downtown Business Association and College of the Rockies to provide for direct input in the completion of the Official Community Plan	

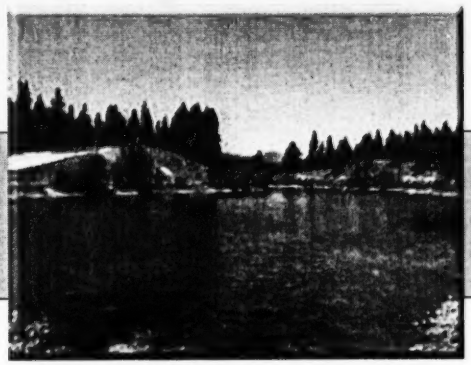
Provide long-range and short-term infrastructure plans to respond to growth as well as to meet the current needs of the City residents and businesses

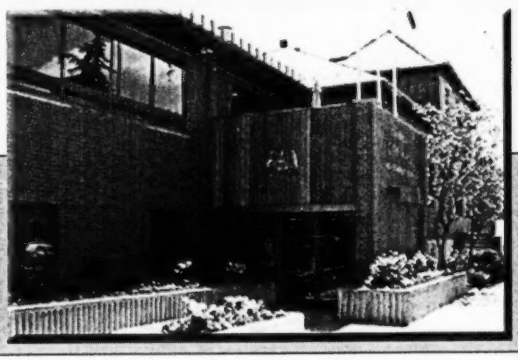
Objectives	2005 Measures	2005 Achievements
• Prepare a long-range financial policy aimed at providing sustainable funding to meet future infrastructure requirements	• Introduce ¾% solution over 10 years and establish Recapitalization Reserve	• Approved by Council as part of Five Year Financial Plan
• Prepare an asset management plan including local infrastructure and a strategy for implementation	• Complete attribute data structure for roads, water and waste water utilities	• Started work on gathering available data to develop an inventory of existing utilities
	• Populate attribute data structure with existing information	
	• Review the Local Improvement Bylaw to encourage residents to assist in the upgrade of local utilities and roads	•Survey was conducted of residents on 27A Ave. for support of a water main replacement project under the Local Improvement Bylaw. Very minimal support was garnered
• Develop a preventative water and sewer maintenance program	• Implement initial phases of water/sewer maintenance program	• Software purchased and populated for fire hydrant and main line valve inventory and maintenance activities
• Address utility capital projects based upon expected growth and economic, environmental, and health factors	• Request and pursue direct discussion/ negotiations with IHA re: implementation requirements of Drinking Water Protection Act and Regulations	• Discussions were ongoing throughout the year with IHA regarding meeting requirements of Drinking Water Protection Act. City staff attended IHA organized working sessions along with other water purveyors in the region to achieve a positive working relationship

Promote financial planning and management policies that protect the City's financial health for the City's taxpayers

• Implement a two-year municipal budget process within the structure of the Five Year Financial Plan	• Complete Five Year Financial Plan within time requirements to satisfaction of Council	• Significant advances have been made by Staff and Council in preparing Five Year Financial Plans
• Set short-term and long-term financial targets for the City	• Establish emergency utility fund surplus limits policies	• Informal emergency surplus limits have been established through budget discussions, Policy still needs to be adopted by Council
	• Prepare Recapitalization Reserve Fund Bylaw for ¾% recapitalization fund	• Done

2006 Measures	2007 Measures
• Review infrastructure funding including senior government funding • Draft local improvement vs. planned replacement strategy	
• Asset Management Plan to be substantially complete by September (sewer, water, roads)	• Continued refinement of Asset Management Plan to include peripheral infrastructure (i.e. reservoirs, lagoons, treatment facilities)
• Complete attribute database • Initiate priority replacement plan • Initiate comprehensive Geographic Information System	
	• Update Local Area Service Bylaw
• Implement manual leak detection program • Implement recommendations of Effluent Management Study • Continue potable water system improvement (and pressure reducing station)	
• Determination of water and sewer supply needs for future growth	



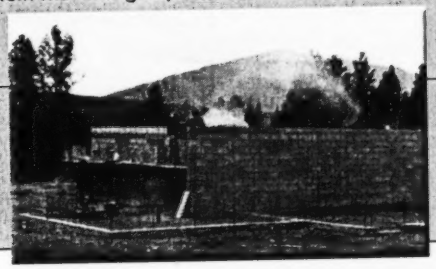


Promote financial planning and management policies that protect the City's financial health for the City's taxpayers (cont'd)

Objectives	2005 Measures	2005 Achievements
• Review and adjust City fees and charges	Submit following Fees & Charges proposed adjustments in 2005: • Engineering and Planning • Leisure Services • RCMP • FOIPP • Bylaw Enforcement/Licensing • Airport	• Fees and Charges adjusted for Engineering and Planning; RCMP; FOIPP; and Airport
• Revise City grant policy to enhance accountability		
• Continuous updating of Information Technology		

Focus efforts on developing and maintaining key community facilities/services

• Work towards relocating library services to a facility that better meets current and future community needs	• Complete negotiations to purchase appropriate building	• November 2005, referendum approved purchase of building from BCBC for new library
	• Conduct referendum	• Completed
	• Complete contract for library schematic design	• Completed
	• Complete agreement with RDEK for joint funding	• RDEK had their own referendum in 2005 election and approved 20/80 funding participation in new library
• Seek opportunities to involve the Regional District of East Kootenay in providing local and regional leisure and recreation services in the City of Cranbrook	• Administrations to review full range of leisure and recreation services utilized by RDEK ratepayers and discuss balanced participatory funding	• Not completed. A review and suggestion made to Council regarding Fee Schedule. Council not to address until City takes over the Rec Plex
• Work toward the completion of the Moir Centennial Athletic Park	• Complete Moir Centennial Athletic Park	• 75% Completed, plan to complete remainder 25% in 2006. Weather conditions and late notice on funding held up the project
	• Continue to work with Sunrise Rotary to complete field house at Moir Centennial Athletic Park	• Field House is 90% complete. Still waiting for some funding, will complete inside of facility and be ready for use as of Spring 2006 • Funds were obtained in 2006 from Spirit of BC Legacy Now to assist in completing the Moir Park Project

2006 Measures	2007 Measures
• Adjustment of Fees and Charges for Leisure Services pending further review after City takeover of Rec Plex • Bylaw Enforcement and Licensing fees and charges to be reviewed	
• Council to assess annual grant requests	
• Update computer communications links between City buildings • Replace 50% of the City's Workstations	• Document Management System • Replacement of telephone system • Replace the remaining workstations • Supply emergency power from RCMP generator to City's servers
• Complete construction of Library and relocate library operations • Demolish existing Library building • Review potential participation of RDEK in major facilities funding	
• Complete Moir Athletic Park with funds remaining from 2005; work with user groups to enhance the park 	• Work with user groups of the Park and community to focus tournaments and events to Moir Park • Grand Opening Summer 2007

Focus efforts on developing and maintaining key community facilities/services (cont'd)

Objectives	2005 Measures	2005 Achievements
• Continue development & improvement of the Cycle/ Walk Trail System	• Complete policy regarding maintenance of Cycle/Walk Trail	• Completed and adopted by City Council. Policy #069-05
	• Review and update master plan	• Parks and Recreation Commission and the Cranbrook Rotary Club reviewed the Cycle/Walk Trail Master Plan. Both groups felt that a total review was out of their scope. Recommend that a Consultant be hired to review and make recommendation to Council. Funding has been included in the 2006 budget for this process
• Increase the use of public transit	• Install bike racks on Transit buses	• Completed
	• Continue to monitor and adjust routes and schedules to maximize use	• On-going consultation with BC Transit and Transit operator

Promote City Beautification

• Set an example by directing a portion of capital expenditures toward the improvement of visual qualities of public property	• Update parking fund bylaw to expand potential application to enhance visual qualities of public parking lots	• Parking fund bylaw was amended to include more availability of funding from the Downtown Parking Reserve
		• Gateway sign/park development initiated at north entrance to the downtown (Centennial Garden) through use of Downtown Parking fund
• Increase enforcement of City bylaws directed toward the maintenance and appearance of land and buildings	• As stated	• Increasing public awareness of requirements for the maintenance and appearance of land and buildings; on-going
• Review City owned land and facilities and identify ways to upgrade appearance	• Replace City Hall roof	• Completed
	• Replace sidewalk at main entrance at City Hall	• Completed
• Review City bylaws in the interest of improving the quality of the built and natural environment	• Continue Official Community Plan review and development	• Draft Official Community Plan completed
• Encourage volunteer efforts to improve the appearance of private property	• Support Winter Lights Festival and Communities in Bloom	• Leisure Services worked with Communities in Bloom in receiving grants to develop Centennial Garden (Completed)

2006 Measures	2007 Measures
• Contract Consultant to review and update Cycle/Walk Trail Master Plan	• Develop a section of the new Cycle/Walk Trail
• Continue to monitor and adjust routes and schedules to maximize use	• Continue to monitor and adjust routes and schedules to maximize use
• Continue negotiations for U-Pass implementation; College student referendum planned for 2006 to implement U-Pass	• Implement U-Pass Program contingent on student referendum
• Test alternate bus designs	• Advocate for appropriate fleet replacement
	• Introduce operating budget line item for urban forest management
	• Introduce concept of capital budget percentage (e.g. 0.5%) dedicated to community visual qualities (entrance signs, parks and public spaces, flower beds, urban reforestation)
• Complete gateway sign/park development at north entrance to the downtown	
• Install two new "Welcome to Cranbrook" freestanding signs in Regional District on Highway 95 and 3 approaches from Fernie and Wasa	
• Initiate public information program for City bylaws (property cleanup, dog licensing/ control, school zones)	
• Upgrade floral displays on public property	• Conduct a full review of the Parks and Recreation Master Plan to include facilities, programming, parks and landscaping
• Adopt Official Community Plan	• Initiate review of Zoning Bylaw
• Review benefits of requirement for in-ground irrigation systems for new home construction	
• Continue to partner with Winter Lights and Communities in Bloom	• Continue to support community festivals which bring the Community together. Funding for Canada Day, Sam Steele Days, Children's Festival, etc.
• Promote annual clean-up day and beautification of private areas	

NOTES

City of Cranbrook

Vision 2020 Statement

In the Year 2020, the dynamic City of Cranbrook proudly welcomes the world to Southeastern British Columbia, the Kootenay region and the Canadian Rockies. As the major transportation hub; national and international visitors travel to Cranbrook to access the region's world-class recreation facilities, utilize Southern British Columbia's finest travel and convention amenities, and play on the region's most outstanding tournament facilities. Investors and entrepreneurs have consolidated the City's financial, commercial and industrial services role. Residents enjoy an enviable lifestyle within a safe urban environment that provides a wealth of opportunity for individual wellness, education and prosperity. A rich cultural fabric complements a visually attractive urban form set in a spectacular mountain environment. Cranbrook has assumed a strong, progressive leadership role within British Columbia based on sound fiscal management, smart growth development, and wise asset reinvestment.

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